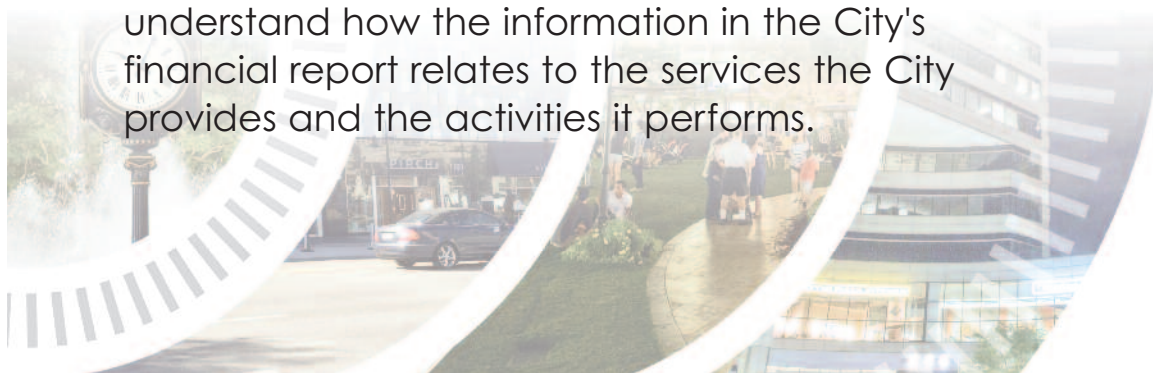


# Statistical Section (UNAUDITED)

The statistical section provides mostly trend data and nonfinancial information useful in assessing the City's financial condition. Because of the special character of the data presented in the statistical section (i.e., data of prior years, nonfinancial data), the section does not fall within the scope of the independent audit.

- Financial Trends – These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.
- Revenue Capacity – These schedules contain information to help the reader assess the City's two most significant local revenue sources, the electric revenue and the property tax.
- Debt Capacity – These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.
- Demographic and Economic Information – These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.
- Operation Information – These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.





## Schedule 1

**CITY OF GLENDALE**

## Net Position by Component

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
<b>Governmental Activities</b>					
Investment in capital assets	\$ 882,741	829,862	816,785	802,729	814,946
Restricted	74,413	73,323	70,047	40,119	53,953
Unrestricted	(315,057)	47,188	62,419	104,152	85,930
Total governmental activities net position	<u>642,097</u>	<u>950,373</u>	<u>949,251</u>	<u>947,000</u>	<u>954,829</u>
<b>Business-type Activities</b>					
Investment in capital assets	437,125	484,467	516,774	545,511	526,011
Restricted	5,669	5,669	5,669	5,669	15,474
Unrestricted	159,220	210,397	159,224	140,283	159,353
Total business-type activities net position	<u>602,014</u>	<u>700,533</u>	<u>681,667</u>	<u>691,463</u>	<u>700,838</u>
<b>Primary Government</b>					
Investment in capital assets	1,319,866	1,314,329	1,333,559	1,348,240	1,340,957
Restricted	80,082	78,992	75,716	45,788	69,427
Unrestricted	(155,837)	257,585	221,643	244,435	245,283
Total primary government net position	<u>\$ 1,244,111</u>	<u>1,650,906</u>	<u>1,630,918</u>	<u>1,638,463</u>	<u>1,655,667</u>

	Fiscal Year				
	2010	2009	2008	2007	2006
<b>Governmental Activities</b>					
Investment in capital assets	\$ 806,721	782,170	766,314	608,369	684,725
Restricted	56,854	56,506	48,392	59,782	58,668
Unrestricted	91,582	113,761	109,313	236,117	151,966
Total governmental activities net position	<u>955,157</u>	<u>952,437</u>	<u>924,019</u>	<u>904,268</u>	<u>895,359</u>
<b>Business-type Activities</b>					
Investment in capital assets	476,440	448,099	392,039	472,893	435,757
Restricted	13,864	14,047	14,058	8,392	8,653
Unrestricted	208,562	238,443	278,763	190,462	217,431
Total business-type activities net position	<u>698,866</u>	<u>700,589</u>	<u>684,860</u>	<u>671,747</u>	<u>661,841</u>
<b>Primary Government</b>					
Investment in capital assets	1,283,161	1,230,269	1,158,353	1,081,262	1,120,482
Restricted	70,718	70,553	62,450	68,174	67,321
Unrestricted	300,144	352,204	388,076	426,579	369,397
Total primary government net position	<u>\$ 1,654,023</u>	<u>1,653,026</u>	<u>1,608,879</u>	<u>1,576,015</u>	<u>1,557,200</u>

## Notes:

- (1) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (2) The negative unrestricted net position for governmental activities in FY2015 is due to the recognition of net pension liability (implementation of GASB 68).

Source: City Finance Department

Not covered by independent auditors' report

Schedule 2  
**CITY OF GLENDALE**  
 Changes in Net Position  
 Last Ten Fiscal Years (in thousands)  
 (accrual basis of accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
Expenses					
Governmental activities:					
General government	\$ 47,822	64,776	33,432	22,151	25,700
Public safety					
Police	74,596	71,299	72,997	72,160	69,926
Fire	48,796	47,370	50,880	61,917	57,138
Public works	26,558	41,126	39,349	42,192	41,598
Transportation	15,222	-	-	-	-
Housing, health, and community development	42,472	38,536	44,534	45,387	69,965
Employment programs	5,557	5,642	6,080	6,197	5,925
Public service	5,895	5,173	4,490	6,369	8,029
Parks, recreation and community services	13,325	12,372	12,326	12,804	16,449
Library	8,392	7,893	8,338	8,209	9,127
Interest and fiscal charges	1,398	2,553	1,932	10,871	12,696
Total governmental activities expenses	<u>290,033</u>	<u>296,740</u>	<u>274,358</u>	<u>288,257</u>	<u>316,553</u>
Business-type activities:					
Recreation	2,584	2,338	2,820	2,754	2,622
Hazardous disposal	1,511	1,170	1,709	1,507	1,745
Fire communications	2,965	2,521	3,291	3,528	3,289
Parking	7,702	6,317	7,683	7,674	7,763
Sewer	17,421	14,353	14,585	15,148	15,756
Refuse disposal	18,519	16,143	19,197	18,794	18,893
Electric	187,864	179,322	172,509	200,120	188,569
Water	45,068	42,927	41,862	40,937	35,790
Total business-type activities expenses	<u>283,634</u>	<u>265,091</u>	<u>263,656</u>	<u>290,462</u>	<u>274,427</u>
Total primary government expenses	<u>\$ 573,667</u>	<u>561,831</u>	<u>538,014</u>	<u>578,719</u>	<u>590,980</u>

Notes:

- (1) Fire paramedic is reclassified as a special revenue fund from an enterprise fund in FY2006.
- (2) Fire communication is reclassified as an enterprise fund from a special revenue fund in FY2009.
- (3) Beginning in FY2009 and going forward, public safety is split between fire and police.
- (4) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (5) The negative investment income in FY2013 is due to the net decrease in the fair value of investments based on GASB Statement No. 31.
- (6) Recreation, Hazardous Disposal and Parking Funds are reclassified as special revenue funds from enterprise funds in FY2015.

Source: City Finance Department

Not covered by independent auditors' report

## Schedule 2

**CITY OF GLENDALE**

Changes in Net Position

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
Program Revenues					
Governmental activities:					
Charges for services:					
General government	\$ 18,554	17,895	16,249	16,738	17,276
Public safety					
Police	1,087	759	746	758	779
Fire	6,330	2,206	8,327	15,553	13,774
Public works	14,469	19,544	18,647	13,401	11,685
Transportation	6,849	-	-	-	-
Housing, health, and community development	55	57	67	58	51
Employment programs	1,401	1,486	1,512	1,831	1,631
Parks, recreation and community services	11	11	15	8	13
Library	174	171	170	201	226
Operating grants and contributions	55,415	63,195	59,855	61,877	63,166
Capital grants and contributions	6,969	11,134	17,949	6,103	9,040
Total governmental activities program revenues	<u>111,314</u>	<u>116,458</u>	<u>123,537</u>	<u>116,528</u>	<u>117,641</u>
Business-type activities:					
Charges for services:					
Recreation	2,773	2,813	2,645	2,648	2,640
Hazardous disposal	1,632	1,598	1,559	1,547	1,530
Fire communications	3,253	3,191	3,288	3,223	3,337
Parking	9,303	8,897	8,699	8,303	7,853
Sewer	15,790	15,576	16,143	15,716	14,977
Refuse disposal	21,989	21,195	21,704	20,457	20,776
Electric	215,956	196,263	173,701	196,007	187,801
Water	47,520	43,069	44,605	41,359	36,637
Operating grants and contributions	120	299	223	96	161
Capital grants and contributions	2,306	796	1,203	6,590	16,238
Total business-type activities program revenues	<u>320,642</u>	<u>293,697</u>	<u>273,770</u>	<u>295,946</u>	<u>291,950</u>
Total primary government program revenues	<u>431,956</u>	<u>410,155</u>	<u>397,307</u>	<u>412,474</u>	<u>409,591</u>
Net (Expense) / Revenue					
Governmental activities	(178,719)	(180,282)	(150,821)	(171,729)	(198,912)
Business-type activities	37,008	28,606	10,114	5,484	17,523
Total primary government net expense	<u>\$ (141,711)</u>	<u>(151,676)</u>	<u>(140,707)</u>	<u>(166,245)</u>	<u>(181,389)</u>

## Notes:

- (1) Fire paramedic is reclassified as a special revenue fund from an enterprise fund in FY2006.
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- (3) Beginning in FY2009 and going forward, public safety is split between fire and police.
- (4) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (5) The negative investment income in FY2013 is due to the net decrease in the fair value of investments based on GASB Statement No. 31.
- (6) Recreation, Hazardous Disposal and Parking Funds are reclassified as special revenue funds from enterprise funds in FY2015.

Source: City Finance Department

Not covered by independent auditors' report

(Continued)

## Schedule 2

**CITY OF GLENDALE**

## Changes in Net Position

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
General Revenues and Other Changes in Net Position					
Governmental activities:					
Taxes					
Property taxes	\$ 50,883	47,623	45,943	59,197	79,714
Sales tax	36,330	35,408	33,789	31,874	30,030
Utility users tax	27,766	27,018	26,968	26,632	26,802
Other taxes	17,305	15,512	14,594	14,181	13,857
Investment income	1,561	1,776	(85) <sup>(5)</sup>	2,953	4,066
Other	22,766	30,097	13,401	21,370	17,948
Transfers	62,859	23,970	25,299	24,007	26,167
Special Item: Transfers of capital assets	22,087	-	-	-	-
Extraordinary (loss)	-	-	(6,423)	(16,314)	-
Total governmental activities	<u>241,557</u>	<u>181,404</u>	<u>153,486</u>	<u>163,900</u>	<u>198,584</u>
Business-type activities:					
Investment income	1,915	2,725	231	1,927	2,089
Other	8,593	11,505	8,270	7,221	8,527
Transfers	(62,859)	(23,970)	(25,299)	(24,007)	(26,167)
Total business-type activities	<u>(52,351)</u>	<u>(9,740)</u>	<u>(16,798)</u>	<u>(14,859)</u>	<u>(15,551)</u>
Total primary government	<u>189,206</u>	<u>171,664</u>	<u>136,688</u>	<u>149,041</u>	<u>183,033</u>
Change in Net Position					
Governmental activities	62,838	1,122	2,665	(7,829)	(328)
Business-type activities	(15,343)	18,866	(6,684)	(9,375)	1,972
Total primary government	<u>\$ 47,495</u>	<u>19,988</u>	<u>(4,019)</u>	<u>(17,204)</u>	<u>1,644</u>

## Notes:

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- (2) Fire communication is reclassified as an enterprise fund from a special revenue fund in FY2009.
- (3) Beginning in FY2009 and going forward, public safety is split between fire and police.
- (4) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (5) The negative investment income in FY2013 is due to the net decrease in the fair value of investments based on GASB Statement No. 31.
- (6) Recreation, Hazardous Disposal and Parking Funds are reclassified as special revenue funds from enterprise funds in FY2015.

Source: City Finance Department

Not covered by independent auditors' report

(Continued)

## Schedule 2

**CITY OF GLENDALE**

Changes in Net Position

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2010	2009	2008	2007	2006
Expenses					
Governmental activities:					
General government	\$ 24,157	23,508	15,165	25,842	20,301
Public safety	-	- (3)	118,200	107,660	94,711
Police	66,923	64,113 (3)	-	-	-
Fire	55,743	50,793 (3)	-	-	-
Public works	38,529	35,903	40,252	35,442	37,075
Housing, health, and community development	70,813	49,563	51,601	63,526	53,214
Employment programs	7,397	5,432	5,962	6,808	6,106
Public service	8,249	6,729	4,682	6,932	3,900
Parks, recreation and community services	15,578	16,229	15,699	14,955	15,561
Library	9,241	9,162	9,916	8,463	7,918
Interest and fiscal charges on bonds	17,232	7,311	9,610	10,097	8,404
Total governmental activities expenses	<u>313,862</u>	<u>268,743</u>	<u>271,087</u>	<u>279,725</u>	<u>247,190</u>
Business-type activities:					
Recreation	2,645	2,552	2,457	2,072	1,853
Hazardous disposal	1,848	1,680	1,801	1,539	1,420
Fire communications	3,306	2,790	-	-	-
Parking	7,609	6,520	6,416	6,618	5,593
Sewer	17,874	12,195	17,784	11,993	6,874
Refuse disposal	18,101	16,450	16,283	15,074	14,388
Electric	170,423	192,326	195,590	178,220	184,913
Water	34,953	33,886	31,263	29,927	26,151
Total business-type activities expenses	<u>256,759</u>	<u>268,399</u>	<u>271,594</u>	<u>245,443</u>	<u>241,192</u>
Total primary government expenses	<u>\$ 570,621</u>	<u>537,142</u>	<u>542,681</u>	<u>525,168</u>	<u>488,382</u>

## Notes:

- (1) Fire paramedic is reclassified as a special revenue fund from an enterprise fund in FY2006.
- (2) Fire communication is reclassified as an enterprise fund from a special revenue fund in FY2009.
- (3) Beginning in FY2009 and going forward, public safety is split between fire and police.
- (4) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (5) The negative investment income in FY2013 is due to the net decrease in the fair value of investments based on GASB Statement No. 31.
- (6) Recreation, Hazardous Disposal and Parking Funds are reclassified as special revenue funds from enterprise funds in FY2015.

Source: City Finance Department

Not covered by independent auditors' report

(Continued)

## Schedule 2

**CITY OF GLENDALE**

Changes in Net Position

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2010	2009	2008	2007	2006
Program Revenues					
Governmental activities:					
Charges for services:					
General government	\$ 13,922	9,890	9,173	9,533	8,762
Public safety	-	-	(3)	14,391	12,169
Police	1,136	1,164	(3)	-	-
Fire	12,070	11,221	(3)	-	-
Public works	10,170	10,990	12,498	15,014	12,674
Housing, health, and community development	37	45	55	86	110
Employment programs	1,427	980	1,131	1,423	1,154
Parks, recreation and community services	9	15	29	47	28
Library	239	221	236	211	202
Operating grants and contributions	69,905	55,942	38,170	43,199	40,617
Capital grants and contributions	6,905	6,912	7,271	12,228	17,532
Total governmental activities program revenues	<u>115,820</u>	<u>97,380</u>	<u>82,954</u>	<u>95,480</u>	<u>93,248</u>
Business-type activities:					
Charges for services:					
Recreation	2,353	2,394	2,092	1,842	1,943
Hazardous disposal	1,533	1,550	1,560	1,586	1,404
Fire communications	3,199	2,890	-	-	-
Parking	8,944	7,111	7,780	7,329	7,024
Sewer	14,709	15,440	16,857	17,447	16,611
Refuse disposal	19,941	19,911	18,952	18,205	16,115
Electric	176,903	207,177	204,497	178,979	170,208
Water	35,716	36,068	34,817	33,277	31,189
Operating grants and contributions	421	738	632	1,415	511
Capital grants and contributions	7,440	3,292	4,016	5,222	2,712
Total business-type activities program revenues	<u>271,159</u>	<u>296,571</u>	<u>291,203</u>	<u>265,302</u>	<u>247,717</u>
Total primary government program revenues	<u>386,979</u>	<u>393,951</u>	<u>374,157</u>	<u>360,782</u>	<u>340,965</u>
Net (Expense) / Revenue					
Governmental activities	(198,042)	(171,363)	(188,133)	(184,245)	(153,942)
Business-type activities	14,400	28,172	19,609	19,859	6,525
Total primary government net expense	<u>\$ (183,642)</u>	<u>(143,191)</u>	<u>(168,524)</u>	<u>(164,386)</u>	<u>(147,417)</u>

## Notes:

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- (6) Recreation, Hazardous Disposal and Parking Funds are reclassified as special revenue funds from enterprise funds in FY2015.

Source: City Finance Department

Not covered by independent auditors' report

(Continued)



## Schedule 2

**CITY OF GLENDALE**

## Changes in Net Position

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2010	2009	2008	2007	2006
General Revenues and Other Changes in Net Position					
Governmental activities:					
Taxes					
Property taxes	\$ 80,422	77,060	72,690	67,394	60,961
Sales taxes	27,594	22,755	24,731	23,944	23,985
Utility users tax	27,827	28,798	27,781	26,202	24,386
Other taxes	13,891	22,268	21,508	21,262	19,216
Investment income	5,806	8,143	14,255	15,826	6,805
Other	18,077	16,368	21,611	13,715	21,411
Transfers	25,167	26,100	25,310	24,811	24,357
Gain on Exchange of land	1,978	-	-	-	-
Contributions	-	(1,712)	-	-	-
Total governmental activities	<u>200,762</u>	<u>199,780</u>	<u>207,886</u>	<u>193,154</u>	<u>181,121</u>
Business-type activities:					
Investment income	4,770	8,331	10,425	11,569	6,421
Other	4,274	3,614	8,387	3,289	3,883
Transfers	(25,167)	(26,100)	(25,310)	(24,811)	(24,358)
Contributions	-	1,712	-	-	-
Total business-type activities	<u>(16,123)</u>	<u>(12,443)</u>	<u>(6,498)</u>	<u>(9,953)</u>	<u>(14,054)</u>
Total primary government	<u>184,639</u>	<u>187,337</u>	<u>201,388</u>	<u>183,201</u>	<u>167,067</u>
Change in Net Position					
Governmental activities	2,720	28,417	19,753	8,909	27,179
Business-type activities	(1,723)	15,729	13,111	9,906	(7,529)
Total primary government	<u>\$ 997</u>	<u>44,146</u>	<u>32,864</u>	<u>18,815</u>	<u>19,650</u>

## Notes:

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- (3) Beginning in FY2009 and going forward, public safety is split between fire and police.
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- (5) The negative investment income in FY2013 is due to the net decrease in the fair value of investments based on GASB Statement No. 31.
- (6) Recreation, Hazardous Disposal and Parking Funds are reclassified as special revenue funds from enterprise funds in FY2015.

Source: City Finance Department

Not covered by independent auditors' report

## Schedule 3

**CITY OF GLENDALE**

## Fund Balances of Governmental Funds

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
<b>General Fund</b>					
Nonspendable:	\$ 2,505	2,584	2,579	558	49,425
Restricted for:					
City Charter- stabilization	23,433	22,593	22,228	21,156	21,105
Committed to:					
Capital projects fund	-	7,000	-	-	-
Assigned to:					
Economic development	3,418	-	-	-	117
Capital	800	-	-	-	-
Building maintenance	1,000	-	-	-	-
Unassigned:	<u>40,819</u>	<u>36,480</u>	<u>38,082</u>	<u>37,852</u>	<u>63,408</u>
Total general fund	<u><u>71,975</u></u>	<u><u>68,657</u></u>	<u><u>62,889</u></u>	<u><u>59,566</u></u>	<u><u>134,055</u></u>
<b>All Other Governmental Funds</b>					
Nonspendable:	3,177	2,212	2,275	2,257	14,459
Restricted for:					
Federal and state grants	5,129	4,745	4,571	3,395	4,735
Private endowments	-	-	-	1,400	-
Public safety	1,465	1,197	1,127	1,295	1,759
Youth employment	4	18	-	52	-
Transportation	19,965	17,019	15,569	12,927	10,606
Landscaping district	99	63	48	43	53
Low and Mod Housing	9,219	9,820	15,605	18,963	9,419
Air quality improvement	293	276	269	214	286
Cable access	1,833	1,237	783	379	792
Electric public benefit AB1890	2,788	1,960	1,308	186	862
State gas tax mandates	2,868	7,044	8,539	12,466	14,435
Landfill postclosure	25,850	23,850	22,350	22,100	22,100
Redevelopment activities	-	-	-	-	24,071
Capital projects funds	-	-	-	-	12,856
Committed to:					
Debt service funds	21,522	23,841	31,590	34,087	52,330
Capital projects fund	9,374	1,991	2,213	-	-
Impact fee funded projects	14,227	5,562	5,830	4,457	2,209
Public safety	121	116	116	179	170
Urban art	4,283	2,437	1,893	984	18
Recreation	3,602	-	-	-	-
Hazardous materials	1,646	-	-	-	-
Parking	6,776	-	-	-	-
Assigned to:					
Capital projects funds	-	-	-	8,020	-
Unassigned:	<u>(5,960)</u>	<u>(10,327)</u>	<u>(8,167)</u>	<u>(9,520)</u>	<u>(7,393)</u>
Total all other governmental funds	\$ <u><u>128,281</u></u>	<u><u>93,061</u></u>	<u><u>105,919</u></u>	<u><u>113,884</u></u>	<u><u>163,767</u></u>

## Notes:

- (1) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (2) This schedule has been modified pursuant to GASB Statement No. 54, which establishes the following classifications (effective for FY2011): nonspendable, restricted, committed, assigned, and unassigned.

Source: City Finance Department

Not covered by independent auditors' report

(Continued)

## Schedule 3

**CITY OF GLENDALE**

## Fund Balances of Governmental Funds

## Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2010	2009	2008	2007	2006
<b>General Fund</b>					
Nonspendable:	\$ 71,521	68,840	68,867	67,347	67,147
Restricted for:					
City Charter- stabilization	20,619	19,320	19,320	17,805	16,495
Unassigned:	<u>28,331</u>	<u>37,503</u>	<u>33,310</u>	<u>42,559</u>	<u>32,541</u>
Total general fund	<u><u>120,471</u></u>	<u><u>125,663</u></u>	<u><u>121,497</u></u>	<u><u>127,711</u></u>	<u><u>116,183</u></u>
<b>All Other Governmental Funds</b>					
Nonspendable:	22,311	21,485	15,043	13,844	71,314
Restricted for:					
Federal and state grants	4,915	4,437	4,959	3,725	1,783
Public safety	6,101	6,397	7,530	8,569	9,671
Youth employment	-	-	-	-	-
Transportation	9,854	12,197	13,610	12,976	11,826
Landscaping district	55	24	-	-	-
Low and Mod Housing	13,964	14,737	11,896	17,060	13,976
Air quality improvement	280	659	658	538	482
Cable access	650	573	486	690	938
Electric public benefit AB1890	1,641	3,282	3,016	2,716	5,219
Redevelopment activities	-	2,211	4,679	4,663	4,639
Debt service funds	49,286	54,486	55,269	56,323	60,928
Capital projects funds	<u>37,341</u>	<u>19,534</u>	<u>19,186</u>	<u>12,851</u>	<u>27,516</u>
Total all other governmental funds	\$ <u><u>129,565</u></u>	<u><u>126,270</u></u>	<u><u>126,858</u></u>	<u><u>139,806</u></u>	<u><u>177,182</u></u>

## Notes:

- (1) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (2) This schedule has been modified pursuant to GASB Statement No. 54, which establishes the following classifications (effective for FY2011): nonspendable, restricted, committed, assigned, and unassigned.

Source: City Finance Department

Not covered by independent auditors' report

## Schedule 4

**CITY OF GLENDALE**

## Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2015	2014	2013	2012	2011
<b>Revenues:</b>					
Property taxes	\$ 50,883	47,623	45,943	59,197	79,714
Sales tax	36,330	35,408	33,789	31,874	30,030
Utility users tax	27,766	27,018	26,968	26,632	26,802
Other taxes	17,305	15,512	14,594	14,181	13,857
Revenue from other agencies	69,677	71,755	75,055	62,819	84,204
Licenses and permits	21,592	10,528	10,866	11,409	8,836
Fines and forfeitures	1,413	1,638	1,446	1,683	2,032
Charges for services	21,741	19,393	19,848	25,885	23,174
Use of money and property	5,970	4,996	2,550	5,112	11,084
Interfund revenue	16,577	16,182	14,921	14,902	14,943
Sales of property	-	-	49	52	28
Miscellaneous revenue	6,542	3,577	6,744	5,211	1,623
<b>Total revenues</b>	<b>275,796</b>	<b>253,630</b>	<b>252,773</b>	<b>258,957</b>	<b>296,327</b>
<b>Expenditures:</b>					
General government	27,250	27,187	22,826	19,535	21,327
Community promotion	-	59	111	89	106
Police	71,599	69,623	68,224	66,848	65,000
Fire	47,901	46,848	47,639	56,957	52,750
Public works	20,038	33,310	30,831	32,911	33,935
Transportation	13,780	-	-	-	-
Housing, health and community development	42,464	39,449	44,997	44,186	67,044
Employment programs	5,589	5,808	6,028	6,091	5,794
Public service	5,896	5,325	4,656	6,500	7,970
Parks, recreation and community services	10,451	10,331	9,938	11,957	12,856
Library	8,452	8,143	7,923	8,714	8,322
Capital outlay	16,054	23,930	28,320	19,053	31,236
Debt service					
Interest	242	806	241	5,124	5,920
Principal	2,973	13,850	3,476	9,971	10,908
<b>Total expenditures</b>	<b>272,689</b>	<b>284,669</b>	<b>275,210</b>	<b>287,936</b>	<b>323,168</b>
Excess of revenues over (under) expenditures	3,107	(31,039)	(22,437)	(28,979)	(26,841)
<b>Other Financing Sources (Uses):</b>					
Proceeds from borrowing	-	-	-	2,002	50,000
Original/Issue discount	-	-	-	-	(2,032)
Cost of issuance	-	-	-	-	(583)
Transfers in	43,650	28,331	29,039	69,415	54,771
Transfers out	(8,219)	(4,382)	(3,740)	(44,863)	(27,529)
<b>Total other financing sources (uses)</b>	<b>35,431</b>	<b>23,949</b>	<b>25,299</b>	<b>26,554</b>	<b>74,627</b>
Extraordinary (loss)	-	-	(7,504)	(121,947)	-
<b>Net change in fund balances</b>	<b>\$ 38,538</b>	<b>(7,090)</b>	<b>(4,642)</b>	<b>(124,372)</b>	<b>47,786</b>
Debt service as a percentage of noncapital expenditures	1.3%	5.6%	1.5%	5.7%	5.6%

## Notes:

- (1) Intergovernmental revenue became part of use of money and property in FY2010.
- (2) Beginning in FY2010 and going forward, other taxes are split among sales tax, utility users tax, and other tax.
- (3) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (4) Beginning in FY2014 and going forward, sales of property is included under "Miscellaneous revenue".

Source: City Finance Department

Not covered by independent auditors' report

(Continued)

## Schedule 4

**CITY OF GLENDALE**

## Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years (in thousands)

(accrual basis of accounting)

	Fiscal Year				
	2010	2009	2008	2007	2006
<b>Revenues:</b>					
Property taxes	\$ 80,422	77,060	72,690	67,394	60,961
Sales tax	27,594 (2)	-	-	-	-
Utility users tax	27,827 (2)	-	-	-	-
Other taxes	13,891 (2)	73,820	74,020	71,408	69,172
Revenue from other agencies	80,322	56,558	48,552	64,206	49,247
Licenses and permits	5,601	4,911	6,354	8,589	6,247
Fines and forfeitures	3,026	2,667	2,041	1,503	1,671
Charges for services	22,445	21,992	23,348	23,202	21,079
Use of money and property	9,651 (1)	9,483	14,676	16,389	8,914
Intergovernmental revenue	- (1)	2,040	2,000	2,000	1,500
Interfund revenue	12,012	7,699	7,853	8,262	7,774
Sales of property	10	144	5,985	-	-
Miscellaneous revenue	3,347	5,621	5,913	5,168	12,499
<b>Total revenues</b>	<b>286,148</b>	<b>261,995</b>	<b>263,432</b>	<b>268,121</b>	<b>239,064</b>
<b>Expenditures:</b>					
General government	20,215	20,465	20,940	20,285	17,984
Community promotion	55	105	151	115	245
Police	61,677	60,726	57,734	51,482	52,808
Fire	51,468	50,190	52,311	49,481	44,658
Public works	34,033	30,520	30,581	29,714	29,767
Housing, health and community development	74,402	45,868	38,012	32,612	37,747
Employment programs	5,060	3,118	3,545	6,649	6,129
Public service	8,053	6,674	4,492	6,770	3,931
Parks, recreation and community services	12,852	13,460	13,217	12,384	11,966
Library	8,343	8,643	8,930	8,097	7,668
Capital outlay	41,043	42,445	59,489	91,919	59,299
Debt service					
Interest	4,516	4,651	6,025	6,655	6,379
Principal	10,398	8,306	7,624	6,300	5,575
Fiscal agent fees	-	80	-	-	-
<b>Total expenditures</b>	<b>332,115</b>	<b>295,251</b>	<b>303,051</b>	<b>322,463</b>	<b>284,156</b>
<b>Excess of revenues over (under) expenditures</b>	<b>(45,967)</b>	<b>(33,256)</b>	<b>(39,619)</b>	<b>(54,342)</b>	<b>(45,092)</b>
<b>Other Financing Sources (Uses):</b>					
Proceeds from borrowing	31,081	14,000	-	8,200	-
Transfers in	67,019	37,479	42,052	31,312	33,684
Transfers out	(54,030)	(14,646)	(21,595)	(11,019)	(13,407)
<b>Total other financing sources (uses)</b>	<b>44,070</b>	<b>36,833</b>	<b>20,457</b>	<b>28,493</b>	<b>20,277</b>
<b>Net change in fund balances</b>	<b>\$ (1,897)</b>	<b>3,577</b>	<b>(19,162)</b>	<b>(25,849)</b>	<b>(24,815)</b>
<b>Debt service as a percentage of noncapital expenditures</b>	<b>5.1%</b>	<b>5.1%</b>	<b>5.6%</b>	<b>5.0%</b>	<b>4.9%</b>

## Notes:

- (1) Intergovernmental revenue became part of use of money and property in FY2010.
- (2) Beginning in FY2010 and going forward, other taxes are split among sales tax, utility users tax, and other tax.
- (3) Due to AB 1x 26 - Redevelopment Agencies Dissolution on February 1, 2012, only seven months of the Glendale Redevelopment Agency transactions are included in the governmental activities for FY2012. The transactions for the remainder of the fiscal year are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (4) Beginning in FY2014 and going forward, sales of property is included under "Miscellaneous revenue".

Source: City Finance Department

Not covered by independent auditors' report

## Schedule 5

**CITY OF GLENDALE**

## Electric Revenue by Type of Customers

## Last Ten Fiscal Years

	Fiscal Year				
	2015	2014	2013	2012	2011
Electric Fund:					
Number of Customers:					
Residential	73,678	72,975	72,625	72,220	72,030
Commercial	12,869	12,801	12,769	12,898	12,698
Industrial	214	218	217	222	216
Street Lights	21	18	18	18	18
Total	<u>86,782</u>	<u>86,012</u>	<u>85,629</u>	<u>85,358</u>	<u>84,962</u>
Megawatt-Hour Units Sold:					
Residential	372,426	352,861	393,136	368,237	357,604
Commercial	337,388	327,660	335,404	319,478	305,908
Industrial	361,719	370,321	389,872	397,144	377,698
Public street and highway lighting	8,543	8,530	9,284	9,335	9,240
Total Retail Megawatt-Hour Sales	<u>1,080,076</u>	<u>1,059,372</u>	<u>1,127,696</u>	<u>1,094,194</u>	<u>1,050,450</u>
Sales to other utilities	512,846	351,348	61,407 (2)	493,511	487,753
Wholesale	173,938	331,831	235,847 (2)	404,319	396,933
Total Megawatt-Hour Sales	<u>1,766,860</u>	<u>1,742,551</u>	<u>1,424,950</u>	<u>1,992,024</u>	<u>1,935,136</u>
Revenue from Energy Sales					
Residential	\$ 67,754,324	59,905,509	58,412,020	54,282,734	53,557,580
Commercial	61,746,578	55,750,676	51,393,589	49,217,022	47,557,202
Industrial	59,626,227	52,437,492	49,396,516	50,624,670	49,084,732
Public street and highway lighting	3,465	6,145	9,553	7,010	4,288
Sales to other utilities	19,041,456	13,032,317	1,686,183 (2)	23,049,142	17,437,568
Wholesale	7,783,689	15,130,477	12,802,646	18,826,834	20,159,819
Total Energy Sales	<u>\$ 215,955,739</u>	<u>196,262,616</u>	<u>173,700,508</u>	<u>196,007,412</u>	<u>187,801,189</u>

## Notes:

- (1) Fluctuations in wholesale sales volume and revenue were due to changing market demand and price volatility.
- (2) Reductions in the purchases and sales of MWHs correlates to the decrease in wholesale revenue and sales to other utility revenue.

Source: Glendale Water & Power Department

Not covered by independent auditors' report

## Schedule 5

**CITY OF GLENDALE**

## Electric Revenue by Type of Customers

## Last Ten Fiscal Years

	Fiscal Year				
	2010	2009	2008	2007	2006
Electric Fund:					
Number of Customers:					
Residential	71,866	71,643	71,310	70,921	70,810
Commercial	12,690	12,664	12,626	12,481	12,385
Industrial	226	229	213	224	220
Street Lights	18	18	18	18	18
<b>Total</b>	<b>84,800</b>	<b>84,554</b>	<b>84,167</b>	<b>83,644</b>	<b>83,433</b>
Megawatt-Hour Units Sold:					
Residential	378,460	389,872	399,644	395,260	381,010
Commercial	322,377	341,639	351,990	345,407	345,315
Industrial	392,273	410,663	399,689	396,997	407,151
Public street and highway lighting	9,200	9,216	9,243	9,164	9,106
<b>Total Retail Megawatt-Hour Sales</b>	<b>1,102,310</b>	<b>1,151,390</b>	<b>1,160,566</b>	<b>1,146,828</b>	<b>1,142,582</b>
Sales to other utilities	108,731	76,272	55,968	114,465	114,247
Wholesale	76,934	128,556 (1)	194,423 (1)	126,627	147,207
<b>Total Megawatt-Hour Sales</b>	<b>1,287,975</b>	<b>1,356,218</b>	<b>1,410,957</b>	<b>1,387,920</b>	<b>1,404,036</b>
Revenue from Energy Sales					
Residential	\$ 59,515,595	66,450,032	63,778,774	58,251,508	50,347,062
Commercial	52,574,031	60,278,592	58,121,923	53,302,463	47,141,992
Industrial	54,368,173	61,862,315	56,307,557	51,908,777	43,976,070
Public street and highway lighting	3,022	2,054	1,983	1,810	1,487
Sales to other utilities	6,942,319	7,695,258	7,461,421	5,969,693	15,640,657
Wholesale	3,500,143	10,888,493 (1)	18,825,241 (1)	9,545,014	13,100,161
<b>Total Energy Sales</b>	<b>\$ 176,903,283</b>	<b>207,176,744</b>	<b>204,496,899</b>	<b>178,979,265</b>	<b>170,207,429</b>

## Notes:

- (1) Fluctuations in wholesale sales volume and revenue were due to changing market demand and price volatility.
- (2) Reductions in the purchases and sales of MWHs correlates to the decrease in wholesale revenue and sales to other utility revenue.

Source: Glendale Water & Power Department

Not covered by independent auditors' report

Schedule 6

**CITY OF GLENDALE**

Electric Rates (Dollars per Kilowatt Hour)

Last Ten Fiscal Years

	Fiscal Year				
	2015	2014	2013	2012	2011
Customer Class					
Residential	\$ 0.1819	0.1693	0.1486	0.1474	0.1498
Commercial	0.1830	0.1696	0.1532	0.1541	0.1555
Industrial	0.1648	0.1412	0.1267	0.1275	0.1300
Lighting	0.0004	0.0006	0.0010	0.0008	0.0005

	Fiscal Year				
	2010	2009	2008	2007	2006
Customer Class					
Residential	\$ 0.1573	0.1704	0.1596	0.1474	0.1321
Commercial	0.1631	0.1764	0.1651	0.1543	0.1365
Industrial	0.1386	0.1506	0.1409	0.1308	0.1080
Lighting	0.0003	0.0002	0.0002	0.0002	0.0002

Notes:

- (1) These are the average rates for the indicated customer classes, including energy cost adjustment charge.
- (2) On August 13, 2013, the City Council approved an 8% system average rate increase effective September 13, 2013. The City Council also approved electric rates to become effective July 1 of each of the 4 successive years in the amounts of 7%, 5%, 2%, and 2%. The rate plan puts the Electric Utility on the path to restored financial health by generating positive annual net income by fiscal year ending June 30, 2016, supporting a bond issue of \$60 million.

Source: Glendale Water & Power Department

Not covered by independent auditors' report



Schedule 7

**CITY OF GLENDALE**

Principal Electric Payer Groups

Current Year and Nine Years Ago

Electric Payer Groups	Fiscal Year 2015			Fiscal Year 2006		
	Electric Charges	Rank	Percentage of Total City Electric Charges	Electric Charges	Rank	Percentage of Total City Electric Charges
High-Rise Buildings	\$ 9,885,310	1	4.58%	\$ 5,349,323	5	3.14%
Entertainment Industry	9,745,604	2	4.51%	7,312,437	1	4.30%
Retail Stores/Malls	8,624,763	3	3.99%	5,894,901	2	3.46%
Hospitals/Medical Facilities	8,315,911	4	3.85%	5,409,579	4	3.18%
Government Agencies	5,828,638	5	2.70%	5,766,049	3	3.39%
Manufacturing	4,629,753	6	2.14%	1,904,525	9	1.12%
Schools/Colleges	4,397,615	7	2.04%	3,672,134	6	2.16%
Grocery Stores	3,393,613	8	1.57%	3,636,487	7	2.14%
Hotels/Motels	1,337,189	9	0.62%	1,172,868	10	0.69%
Utilities	1,140,101	10	0.53%	2,181,564	8	1.28%
<b>Total</b>	<b>\$ 57,298,497</b>		<b>26.53%</b>	<b>\$ 42,299,867</b>		<b>24.86%</b>

Note:

Individual customer's information is not public record and cannot be released without customer's permission. Therefore, top ten electric payer group is presented instead of top ten customers.

Source: Glendale Water & Power Department

Not covered by independent auditors' report

Schedule 8

**CITY OF GLENDALE**

Assessed Value and Actual Value of Taxable Property

Last Ten Fiscal Years (in thousands)

<u>Fiscal Year Ended June 30,</u>	<u>Residential Property</u> (4)	<u>Commercial Property</u> (4)	<u>Industrial Property</u> (4)	<u>Other Property</u>
2006	\$ 12,818,420	\$ 3,595,247	\$ 631,715	\$ 1,559,282
2007	14,021,333	3,972,910	682,581	1,740,934
2008	15,044,118	4,334,682	716,251	1,835,689
2009	15,785,560	4,548,563	771,577	2,233,232
2010	15,588,384	4,649,949	774,196	2,318,317
2011	15,706,014	4,574,190	777,581	2,379,814
2012	16,233,512	4,785,127	761,299	2,047,080
2013	16,484,941	4,914,713	792,069	2,098,219
2014	17,201,465	5,110,372	794,497	2,158,685
2015	18,011,191	5,478,688	793,977	2,303,967

<u>Fiscal Year Ended June 30,</u>	<u>Less: Tax- Exempt Property</u> (5)	<u>Total Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u> (2)(3)
2006	\$ 599,470	\$ 18,005,194	0.25043
2007	516,434	19,901,324	0.25543
2008	720,421	21,210,321	0.25637
2009	750,483	22,588,450	0.26764
2010	741,047	22,589,799	0.26915
2011	544,780	22,892,818	0.27303
2012	538,972	23,288,046	0.27112
2013	788,151	23,501,791	0.27241
2014	761,935	24,503,084	0.13096
2015	803,077	25,784,746	0.13108

Notes:

- (1) In 1978 the voters of the State of California passed Proposition 13 which limited taxes to a total maximum rate of 1%, based upon the assessed value of the property being taxed. Each year, the assessed value of property may be increased by an "inflation factor" (limited to a maximum of 2%). With few exceptions, property is only reassessed as a result of new construction activity or at the time it is sold to a new owner. At that point, the property is reassessed based upon the added value of the construction or at the purchase price (market value) or economic value of the property sold. The assessed valuation data shown above represents the only data currently available with respect to the actual market value of taxable property and is subject to the limitations described above.
- (2) Total Direct Rate is the weighted average of all individual direct rates applied by the government preparing the statistical section information.
- (3) In FY2011, as a result of moving all data to a different database/system, HdL's revenue calculations have been revised and refined, resulting in changes to prior year total direct rates. Nevertheless, HdL encourages users of its data to leave prior year data unchanged on their schedules.
- (4) "Assessed" values are reflected.
- (5) Both the Homeowners' Exemption and Exempt Use Code categories are reflected.

Source: HdL Coren & Cone

Not covered by independent auditors' report

Schedule 9

**CITY OF GLENDALE**

Direct and Overlapping Property Tax Rates (Rate Per \$100 of Taxable Value)  
Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>City's Share of 1% Levy Per Prop 13</u>	<u>Redevelopment Rate</u>	<u>Total Direct Tax Rule</u>
2006	0.13573	1.00604	0.25043
2007	0.13573	1.00541	0.25543
2008	0.13573	1.00450	0.25637
2009	0.13573	1.00430	0.26764
2010	0.13573	1.00430	0.26915
2011	0.13573	1.00370	0.27303
2012	0.13573	1.00370	0.27112
2013	0.13573	N/A (6)	0.27241
2014	0.13573	N/A (6)	0.13096
2015	0.13573	N/A (6)	0.13108

Direct & Overlapping Rates

<u>Fiscal Year</u>	<u>Basic Levy</u>	<u>County Detention Facilities 1987 Debt</u>	<u>Glendale Community College</u>	<u>Glendale Unified School District</u>	<u>La Canada Unified School District</u>
2006	1.00000	0.00080	0.01857	0.05221	0.06708
2007	1.00000	0.00066	0.02213	0.05205	0.05923
2008	1.00000	0.00000	0.02408	0.04742	0.05630
2009	1.00000	0.00000	0.02119	0.04560	0.06475
2010	1.00000	0.00000	0.02366	0.04603	0.07043
2011	1.00000	0.00000	0.02344	0.03541	0.07329
2012	1.00000	0.00000	0.02452	0.04551	0.07086
2013	1.00000	0.00000	0.02466	0.04395	0.06974
2014	1.00000	0.00000	0.02341	0.03917	0.06722
2015	1.00000	0.00000	0.02220	0.05974	0.06477

Notes:

- (1) In 1978, California voters passed Proposition 13 which set the property tax rate at a 1.00% fixed amount. This 1.00% is shared by all taxing agencies for which the subject property resides within. In addition to the 1.00% fixed amount, property owners are charged taxes as a percentage of assessed property values for the payment of any voter approved bonds.
- (2) Overlapping rates are those of local and county governments that apply to property owners within the City. Not all overlapping rates apply to all city property owners.
- (3) City's Share of 1% Levy is based on the City's share of the general fund tax rate area with the largest net taxable value within the city. ERAF general fund tax shifts may not be included in tax ratio figures.
- (4) RDA rate is based on the largest RDA tax rate area (TRA) and includes only rate(s) from indebtedness adopted prior to 1989 per California State statute. RDA direct and overlapping rates are applied only to the incremental property values.
- (5) Total Direct Rate is the weighted average of all individual direct rates applied by the government preparing the statistical section information.
- (6) Due to the dissolution of the Glendale Redevelopment Agency (GRA) on February 1, 2012, the redevelopment rate is not applicable beginning FY2013.

Source: HdL Coren & Cone

Not covered by independent auditors' report

**CITY OF GLENDALE**

Direct and Overlapping Property Tax Rates (Rate Per \$100 of Taxable Value)  
Last Ten Fiscal Years

Direct & Overlapping Rates					
Fiscal Year	LACC District Debt Service 2008, 2012	LACC District	L.A. County Flood Control	LAUSD	LAUSD
	Series F			Measure K 2010 Series Ky	
2006	0.00000	0.01429	0.00005	0.00000	0.08435
2007	0.00000	0.02146	0.00005	0.00000	0.10681
2008	0.00000	0.00879	0.00000	0.00000	0.12334
2009	0.00000	0.02212	0.00000	0.00000	0.12478
2010	0.00000	0.02311	0.00000	0.00000	0.15181
2011	0.00000	0.04031	0.00000	0.00000	0.18696
2012	0.00000	0.03530	0.00000	0.00000	0.16819
2013	0.01119	0.03756	0.00000	0.00001	0.17560
2014	0.00000	0.04454	0.00000	N/A	0.14644
2015	N/A	N/A	0.00000	N/A	N/A

Direct & Overlapping Rates				
Fiscal Year	Metropolitan Water District	Pasadena	Pasadena	Total Direct & Overlapping Tax Rates
		Community College District Debt Service 2002, 2006 Ser D	Community College District	
2006	0.00520	0.00000	0.00410	1.24665
2007	0.00470	0.00000	0.02080	1.28791
2008	0.00450	0.00000	0.01972	1.28416
2009	0.00430	0.00000	0.01742	1.30015
2010	0.00430	0.00000	0.02300	1.34234
2011	0.00370	0.00000	0.01986	1.38297
2012	0.00370	0.00000	0.01956	1.36763
2013	0.00350	0.00225	0.01830	1.38676
2014	0.00350	N/A	0.01899	1.34327
2015	0.00350	N/A	0.01032	1.16053

## Notes:

- (1) In 1978, California voters passed Proposition 13 which set the property tax rate at a 1.00% fixed amount. This 1.00% is shared by all taxing agencies for which the subject property resides within. In addition to the 1.00% fixed amount, property owners are charged taxes as a percentage of assessed property values for the payment of any voter approved bonds.
- (2) Overlapping rates are those of local and county governments that apply to property owners within the City. Not all overlapping rates apply to all city property owners.
- (3) City's Share of 1% Levy is based on the City's share of the general fund tax rate area with the largest net taxable value within the city. ERAF general fund tax shifts may not be included in tax ratio figures.
- (4) RDA rate is based on the largest RDA tax rate area (TRA) and includes only rate(s) from indebtedness adopted prior to 1989 per California State statute. RDA direct and overlapping rates are applied only to the incremental property values.
- (5) Total Direct Rate is the weighted average of all individual direct rates applied by the government preparing the statistical section information.
- (6) Due to the dissolution of the Glendale Redevelopment Agency (GRA) on February 1, 2012, the redevelopment rate is not applicable beginning FY2013.

Source: HdL Coren &amp; Cone

Not covered by independent auditors' report

Schedule 10

**CITY OF GLENDALE**

Principal Property Tax Payers

Current Year and Nine Years Ago (in thousands)

Taxpayer	Fiscal Year 2015			Fiscal Year 2006		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Walt Disney World Company	\$ 582,753	1	2.26%	\$ 287,380	2	1.60%
Americana at Brand LLC	280,173	2	1.09%			
Glendale Mall Associates LLC	262,875	3	1.02%			
GGP Homart II	247,774	4	0.96%	389,205	1	2.16%
PR Glendale Plaza Office California LLC	183,922	5	0.71%			
Glendale Successor Agency	148,214	6	0.57%			
Wells Reit Glendale California LLC	144,400	7	0.56%	163,130	3	0.91%
North Brand Property Owner LLC	135,701	8	0.53%			
DW Glendale California Landlord LLC	111,299	9	0.43%			
PRIII Glendale Member LLC	105,000	10	0.41%			
Maguire Partners				150,481	4	0.84%
Glendale Plaza Realty Holding Company				139,202	5	0.77%
Metropolitan Life Insurance Company				119,340	6	0.66%
CLPF-500 Brand				108,000	7	0.60%
DW Statutory Trust 2002				84,786	8	0.47%
101 N Brand LLC				73,440	9	0.41%
550 North Brand Owners Corp Lessee				73,116	10	0.41%
<b>Total</b>	<b>\$ 2,202,111</b>		<b>8.54%</b>	<b>\$ 1,588,080</b>		<b>8.83%</b>

Source: HdL Coren & Cone

Not covered by independent auditors' report

Schedule 11

**CITY OF GLENDALE**

Property Tax Levies and Collections  
Last Ten Fiscal Years (in thousands)

		City					
Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy			Total Collections to Date (1)		
		Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy	
2006	\$ 19,996	\$ 19,208	96%	\$ 589 (3)	\$ 19,797	99%	
2007	22,247	21,228	95%	827 (3)	22,055	99%	
2008	23,853	22,460	94%	1,209 (3)	23,669	99%	
2009	24,731	23,552	95%	1,201 (3)	24,753	100%	
2010	23,814	22,698	95%	902 (3)	23,600	99%	
2011	24,737	23,811	96%	620 (3)	24,431	99%	
2012	25,402	24,726	97%	554 (3)	25,280	100%	
2013	24,839	25,612	103% (6)	528 (3)	26,140	105%	
2014	26,846	26,823	100%	197 (3)	27,020	101%	
2015	27,703	27,227	98%	-	27,227	98%	

		Redevelopment Agency/Successor Agency					
Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy			Total Collections to Date (1)		
		Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy	
2006	\$ 26,505	\$ 25,798	97%	\$ 341 (3)	\$ 26,139	99%	
2007	29,118	27,415	94%	472 (3)	27,887	96%	
2008	31,205	30,505	98%	(19) (2)(3)	30,486	98%	
2009	36,408	34,667	95%	283 (3)	34,950	96%	
2010	41,442	39,884	96%	383 (3)	40,267	97%	
2011	39,048	37,801	97%	265 (3)	38,066	97%	
2012	37,958	16,643 (4)	44%	-	16,643	44%	
2013	-	42,203 (5)	-	-	42,203	-	
2014	-	20,039 (5)	-	-	20,039	-	
2015	-	10,709 (5)	-	-	10,709	-	

Notes:

- (1) Education Revenue Augmentation Fund (ERAF) III payment to State, ERAF in lieu of Vehicle License Fee, SB211 Proposition Share for Central Project, supplemental property tax, and property tax penalty are excluded from property tax collections when compared to property tax levied in this schedule.
- (2) The negative collection is due to refunds to property owners for overpayment in prior years, which mainly resulted from lower property values.
- (3) Delinquent taxes should be reported by levy year rather than by collection year. [GASB-S44: 21c; 2005 GAAFR, page 307].
- (4) This amount only includes Property Tax Increment collections from July 2011 through January 2012 due to AB 1x 26 - Redevelopment Agencies Dissolution effective February 1, 2012.
- (5) Effective February 1, 2012, the Property Tax receipts from the County of LA to pay the former Redevelopment Agency's obligations are recorded in the Glendale Successor Agency Private Purpose Trust Fiduciary Fund.
- (6) The amount collected during this fiscal year exceeded the Levy amount, which was mainly due to property tax (tax increment) collection timing for a few huge parcels in the Central Project Area.

Sources:

- (I) County of Los Angeles Department of Auditor-Controller
- (II) City Finance Department

Not covered by independent auditors' report

**CITY OF GLENDALE**

## Ratios of Outstanding Debt by Type

Last Ten Fiscal Years (in thousands)

Governmental Activities								
Fiscal Year	Certificates of Participation (COPs)	Capital Leases	HUD Section 108 (2002-A)	HUD Section 108 (2011-A)	Notes Payable	Residential Development Loan Program (RDLP)	Subtotal	
2006	\$ 59,600	4,273	1,450	-	2,769	-	68,092	
2007	58,300	11,729	1,280	-	1,846	-	73,155	
2008	56,900	9,935	1,100	-	923	-	68,858	
2009	55,500	10,540	690	-	-	-	66,730	
2010	54,000	8,866	690	-	-	4,643	68,199	
2011	52,400	7,121	470	-	-	4,643	64,634	
2012	50,700	5,302	240	2,000	-	4,643	62,885	
2013	48,900	3,405	-	1,839	-	4,643	58,787	
2014	41,195	1,426	-	1,669	-	-	44,290	
2015	38,400	757	-	1,491	-	-	40,648	

Business-type Activities								
Fiscal Year	2003 Electric Revenue Bond	2006 Electric Revenue Bond	2008 Electric Revenue Bond	2013 Electric Refunding Bond	2013 Electric Revenue Bond	2008 Water Revenue Bond	2012 Water Revenue Bond	Subtotal
2006	\$ 29,798	36,780	-	-	-	-	-	66,577
2007	28,983	36,212	-	-	-	-	-	65,195
2008	28,166	35,381	61,687	-	-	51,916	-	177,150
2009	27,350	34,482	61,630	-	-	51,851	-	175,313
2010	26,533	33,515	61,573	-	-	51,787	-	173,408
2011	25,718	32,481	61,516	-	-	51,722	-	171,437
2012	24,811	31,371	61,459	-	-	51,657	-	169,298
2013	-	31,484	61,403	24,276 (2)	-	50,418	35,617	203,200
2014	-	30,106	61,342	24,042	64,490	49,138	35,595	264,713
2015	-	28,726	61,284	23,841	63,766	47,829	35,575	261,021

## Notes:

(1) Due to the dissolution of the Glendale Redevelopment Agency (GRA) on February 1, 2012, all of the GRA's debt have been moved to Glendale Successor Agency Private Purpose Trust Fiduciary Fund.

(2) 2003 Electric Revenue Bond was refunded by 2013 Electric Refunding Bond in FY2013.

Source: City Finance Department

Not covered by independent auditors' report

Schedule 12

**CITY OF GLENDALE**

Ratios of Outstanding Debt by Type

Last Ten Fiscal Years (in thousands)

Fiscal Year	Total Primary Government	Total Personal Income	Percentage of Personal Income	Population	per Capita
2006	\$ 134,669	5,145,734	2.62%	206	0.653
2007	138,350	5,455,272	2.54%	207	0.668
2008	246,008	5,646,893	4.36%	207	1.188
2009	242,043	5,695,235	4.25%	207	1.168
2010	241,607	5,572,397	4.34%	208	1.162
2011	236,071	5,390,591	4.38%	192	1.227
2012	232,183	5,731,457	4.05%	193	1.205
2013	261,987	5,782,449	4.53%	194	1.353
2014	309,003	5,730,841	5.39%	196	1.577
2015	301,669	5,758,750	5.24%	199	1.515

Fiduciary Activities

Fiscal Year	2002 GRA Tax Allocation Bond	2003 GRA Tax Allocation Bond	2010 GRA Tax Allocation Bond	2011 GRA Tax Allocation Bond	Low & Mod Loans Payable	2013 GRA Tax Allocation Bond	Loans Payable	Total
2006	\$ 44,057	53,924	-	-	-	-	-	97,981
2007	41,971	51,544	-	-	-	-	-	93,515
2008	39,832	49,043	-	-	-	-	-	88,875
2009	37,626	46,418	-	-	13,352	-	-	97,396
2010	35,355	43,658	26,621	-	10,716	-	-	116,350
2011	33,008	40,758	26,644	50,000	7,991	-	-	158,401
2012	30,583	37,708	26,667	47,967	5,171	-	-	148,096
2013	28,078	34,563	26,691	46,528	2,254	-	-	138,114
2014	-	-	26,563	44,883	-	49,062	13,613	134,121
2015	-	-	26,312	43,163	-	43,020	12,104	124,599

Notes:

(1) Due to the dissolution of the Glendale Redevelopment Agency (GRA) on February 1, 2012, all of the GRA's debt have been moved to Glendale Successor Agency Private Purpose Trust Fiduciary Fund.

(2) 2003 Electric Revenue Bond was refunded by 2013 Electric Refunding Bond in FY2013.

Source: City Finance Department

Not covered by independent auditors' report



## Schedule 13

**CITY OF GLENDALE**

## Direct and Overlapping Governmental Activities Debt

As of June 30, 2015 (in thousands)

	Gross Bonded Debt Balance	Percentage Applicable to Glendale	Amount Applicable to Glendale
<b>Direct Debt</b>			
Certificates of Participation (COPs)	\$ 38,400	100%	\$ 38,400
Capital Leases	757	100%	757
Section 108 (Series 2011-A)	1,491	100%	1,491
<b>Total Direct Debt</b>			<b>40,648</b>
<b>Overlapping Debt</b>			
Metropolitan Water District	53,296	2.198%	1,172
Glendale CCD DS 2002 Series C	8,321	89.125%	7,416
Glendale CCD DS Refunding Bond 02, 05 S-A	2,376	89.125%	2,118
Glendale CCD DS 2002 Series 2006	1,975	89.125%	1,760
Glendale CCD 2002, 2011 Series E	4,112	89.125%	3,665
Glendale CCD DS 2002, 2013 Series F	13,995	89.125%	12,473
Glendale CCD DS 2014 REF Bonds	25,980	89.125%	23,155
Pasadena CCD DS 2006 Series B	25,385	0.181%	46
Pasadena CCD DS 2002, 2006 Series D	24,160	0.181%	44
Pasadena CCD DS 2002, 2009 Series E (BABS)	25,295	0.181%	46
Pasadena CCD DS 2014 REF Series A	16,780	0.181%	30
Glendale USD DS 2009 REF Bonds	35,715	89.125%	31,831
Glendale USD DS 2010 REF Bonds	23,535	89.125%	20,976
Glendale USD DS 2010 REF Bonds Series B	66,595	89.125%	59,353
Glendale USD DS 2011 REF Bonds	22,615	89.125%	20,156
Glendale USD DS 2011 Series A1 CREB	4,300	89.125%	3,832
Glendale USD DS 2012 Refund Bonds	70,000	89.125%	62,388
La Canada USD DS 1995 SD	2,959	2.084%	62
La Canada USD DS 1999 Series A	1,830	2.084%	38
La Canada USD DS 2004 Series A	1,120	2.084%	23
La Canada USD DS 2004 Series B	4,165	2.084%	87
La Canada USD DS 2004 Series C	4,125	2.084%	86
La Canada USD DS 2011 Refund Bond	11,760	2.084%	245
<b>Total Overlapping Debt</b>			<b>251,001</b>
<b>Total Direct and Overlapping Debt</b>			<b>\$ 291,649</b>

## Note:

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the city. The percentage of overlapping debt applicable is estimated by using taxable assessed values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable assessed value that is within the city's boundaries and dividing it by each unit's total taxable assessed value.

## Sources:

- (I) City Finance Department
- (II) HdL Coren & Cone

Not covered by independent auditors' report

Schedule 14  
**CITY OF GLENDALE**  
 Legal Debt Margin Information  
 Last Ten Fiscal Years (in thousands)

Legal Debt Margin Calculation for Fiscal Year 2015

Assessed value	\$ <u>20,568,476</u> (2)
Debt limit (15% of assessed value)	3,085,271 (1)
Less debt applicable to limit	-
Legal debt margin	\$ <u><u>3,085,271</u></u>

	<u>Fiscal Year</u>				
	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
Debt limit	\$ 3,085,271	2,945,332	2,829,443	2,809,769	3,433,923
Total net debt applicable to limit	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>147,872</u>
Legal debt margin	<u>\$ 3,085,271</u>	<u>2,945,332</u>	<u>2,829,443</u>	<u>2,809,769</u>	<u>3,286,051</u>
Total net debt applicable to the limit as a percentage of debt limit	0.00%	0.00%	0.00%	0.00%	4.31%

	<u>Fiscal Year</u>				
	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
Debt limit	\$ 3,388,470	3,388,268	3,181,548	2,985,199	2,700,779
Total net debt applicable to limit	<u>107,985</u>	<u>88,936</u>	<u>87,980</u>	<u>92,570</u>	<u>96,985</u>
Legal debt margin	<u>\$ 3,280,485</u>	<u>3,299,332</u>	<u>3,093,568</u>	<u>2,892,629</u>	<u>2,603,794</u>
Total net debt applicable to the limit as a percentage of debt limit	3.19%	2.62%	2.77%	3.10%	3.59%

Notes:

- (1) Under City Charter, the total bonded debt of the city shall at no time exceed a total of 15 percent of the assessed valuation of all property taxable for city purposes.
- (2) Due to the passage of AB 1x 26 in June 2011, the assessed value of the former Glendale Redevelopment Agency's (GRA) Project Areas are no longer included in this calculation. As a result, the debt associated with the former GRA became obligations of the Glendale Successor Agency. As such, effective FY2012, the debt of the former Agency is excluded from the Legal Debt Margin calculation.

Sources:

- (I) City Finance Department
- (II) HdL Coren & Cone

Not covered by independent auditors' report

Schedule 15  
**CITY OF GLENDALE**  
Pledged-Revenue Coverage  
Last Ten Fiscal Years (in thousands)

Electric Revenue Bonds							
Fiscal Year	Utility	Less:	Net	Debt Service		Coverage	
	Service	Operating	Available	Principal	Interest		
	Charges	Expenses (5)	Revenue				
2006	\$ 172,622	\$ 168,551	\$ 4,071	\$ 1,485	\$ 3,580	0.80	
2007	180,483	154,987	25,496	1,520	2,833	5.86	
2008	211,037	167,947	43,090	1,755	3,044	8.98	
2009	208,881	168,478	40,403	1,805	5,591	5.46	
2010	178,804	142,787	36,017	1,855	5,658	4.79	
2011	191,153	159,806	31,347	1,905	5,576	4.19	
2012	199,462	174,000	25,462	1,965	5,488	3.42	
2013	177,565	144,645	32,920	2,020	5,372	4.45	
2014	203,633	162,800	40,833	1,290	6,706	5.11	
2015	219,861 (6)	154,053 (7)	65,808	1,920	8,498	6.32	

Water Revenue Bonds							
Fiscal Year	Utility	Less:	Net	Debt Service		Coverage	
	Service	Operating	Available	Principal	Interest		
	Charges	Expenses (5)	Revenue				
2006	\$ -	\$ -	\$ -	\$ -	\$ -	-	
2007	-	-	-	-	-	-	
2008	35,990	26,974	9,016	-	-	-	
2009	37,242	28,934	8,308	-	2,188	3.80	
2010	37,006	29,125	7,881	-	2,310	3.41	
2011	39,166	29,128	10,038	-	2,310	4.35	
2012	43,237	34,823	8,414	-	2,310	3.64	
2013	47,205	35,797	11,408	1,175	2,970	2.75	
2014	45,666 (4)	40,611	5,055	1,210	3,658	1.04	
2015	51,094 (6)	36,694 (7)	14,400	1,245	3,463	3.06	

Tax Allocation Bonds recorded in Fiduciary Funds (1)							
Fiscal Year	Property	Less:	Net	Debt Service		Coverage	
	Tax	Operating	Available	Principal	Interest		
	Increment	Expenses (5)	Revenue				
2006	\$ 18,233	\$ 5,063	\$ 13,170	\$ 4,235	\$ 4,366	1.53	
2007	19,872	4,301	15,571	4,415	4,189	1.81	
2008	19,301	4,174	15,127	4,590	4,004	1.76	
2009	21,561	5,900 (2)	15,661	4,780	3,808	1.82	
2010	25,254	17,166 (2)	8,088	4,980	3,599	0.94	
2011	22,693 (3)	8,296 (3)	14,397	4,995	5,201	1.41	
2012	25,237 (8)	4,538 (9)	20,699	5,425	8,839	1.45	
2013	27,456 (8)	4,275 (9)	23,181	7,330	8,091	1.50	
2014	27,678 (8)	2,998 (9)	24,680	7,795	6,477	1.73	
2015	31,937 (8)	3,410 (9)	28,527	7,095	7,636	1.94	

Notes:

- (1) Due to the dissolution of the Glendale Redevelopment Agency (GRA) on February 1, 2012, all of the GRA's debt have been moved to Glendale Successor Agency Private Purpose Fiduciary Fund.
- (2) The Operating Expenses increase between FY2009 & FY2010 was due to the GRA's transfer to "SERAF" in the amount of \$11.2 million in FY2010.
- (3) FY2011 Property Tax Increment and Operating Expenses have been restated and reflect the "SERAF" transfer of \$2.3 million.
- (4) This amount is net of \$3.4 million fireline refund resulted from over charging customers in the prior years.
- (5) The amounts on this column exclude depreciation expenses.
- (6) Revenues available for debt service include charges for services, miscellaneous revenues, interest revenues, and sales of property and exclude contribution in aid of \$2,085 for Electric Fund and \$663 for Water Fund for FY2015.
- (7) Expenses exclude depreciation, gas depletion, transfers to the City's General Fund, interest expenses, and bond-related expenses of \$33 for Electric Fund and \$12 for Water Fund for FY2015.
- (8) This is the gross amount of former Tax Increment that was available to the Successor Agency from the Central Glendale Redevelopment Project.
- (9) Tax sharing and administrative costs for the Central Glendale Redevelopment Project.

Source: City Finance Department

Not covered by independent auditors' report

Schedule 16

**CITY OF GLENDALE**

Demographic and Economic Statistics

Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Population</u> (I)	<u>Per Capita Personal Income</u> (II)	<u>Total Personal Income</u>	<u>Median Age</u> (II)
2006	206,308	\$ 24,942	\$ 5,145,734,136	37.5
2007	207,157	26,334	5,455,272,438	37.5
2008	207,157	27,259	5,646,892,663	39.0
2009	207,303	27,473	5,695,235,319	41.2
2010	207,902	26,803	5,572,397,306	39.0
2011	192,473	28,007	5,390,591,311	40.0
2012	192,654	29,750	5,731,456,500	40.6
2013	193,652	29,860	5,782,448,720	41.0
2014	195,799	29,269	5,730,840,931	41.1
2015	199,182	28,912	5,758,749,984	40.7

<u>Fiscal Year</u>	<u>Percent High School Graduate or Higher</u> (II)	<u>Percent Bachelor's Degree or Higher</u> (II)	<u>School Enrollment</u> (III)	<u>Unemployment Rate</u> (II)
2006	79.0%	32.0%	42,144	4.6%
2007	81.0%	33.3%	42,223	4.1%
2008	82.9%	34.8%	45,116	4.4%
2009	83.3%	35.8%	50,606	6.5%
2010	83.2%	36.0%	51,139	10.1%
2011	84.4%	37.2%	48,582	11.1%
2012	85.2%	38.8%	48,146	10.7%
2013	85.1%	39.0%	47,892	8.1%
2014	84.6%	38.3%	48,488	6.6%
2015	84.4%	38.2%	45,723	8.0%

Sources:

- (I) Population data are based on data obtained from the California State Department of Finance Demographic Research Unit, Population Estimates for California Cities, January 1 of every year (E-1).
- (II) Data are based on information provided by HdL Coren & Cone on calendar year basis. For example, fiscal year 2015 data is from calendar year 2014.
- (III) Enrollment data are based on Glendale Unified School District and Glendale Community College District school attendance reports.

Not covered by independent auditors' report

Schedule 17

**CITY OF GLENDALE**

Principal Employers

Current Year and Nine Years Ago

Employer	2015			2006		
	Employees <sup>(II)</sup> (1)	Rank	Percentage of Total City Employment <sup>(3)</sup>	Employees <sup>(1)</sup> (1)	Rank	Percentage of Total City Employment <sup>(3)</sup>
Glendale Adventist Medical Center	2,567	1	2.55%	1,999	3	2.62%
Glendale Unified School District	2,400	2	2.39%	2,681	2	3.51%
City of Glendale	2,017	3	2.00%	2,706	1	3.55%
Glendale Community College	1,877	4	1.87%	1,141	6	1.50%
Dream Works Animation	1,478 <sup>(4)</sup>	5	1.47%			
Glenair Inc.	1,300	6	1.29%			
Nestle Company	1,270	7	1.26%	1,735 <sup>(2)</sup>	4	2.27%
Glendale Memorial Medical Center	1,050	8	1.04%	1,248	5	1.64%
USC Verdugo Hills Hospital	656	9	0.65%			
Public Storage Inc.	338	10	0.34%	967	7	1.27%
Bank of America North America				834	8	1.09%
Walt Disney Imagineering		<sup>(5)</sup>		765	9	1.00%
Acco Engineered Systems				711	10	0.93%

Notes:

- (1) Both actual full-time and hourly employees are included.
- (2) Includes the three subsidiaries of Nestle Company located in Glendale.
- (3) In FY2015, the percentage of total employment is calculated using a baseline of 100,600 workers employed in Glendale. In FY2006, the percentage of total employment was calculated using a baseline of 76,276 workers employed in Glendale.
- (4) Employee count is from FY2014, current data is unavailable.
- (5) Walt Disney Imagineering is presumed to be a significant employer in the City of Glendale. However, an accurate employee headcount is unavailable.
- (6) Starting in FY2012, companies that have requested a confidentiality waiver from the state to block the release of employment data are not included.

Sources:

- (I) FY2006 data is from the Labor Market Information Division, California Employment Development Department.
- (II) FY2015 data, with the exception of the City of Glendale data, is from MuniServices LLC. FY2015 City of Glendale data is from the City Finance Department.

Not covered by independent auditors' report

Schedule 18

**CITY OF GLENDALE**

Authorized Salaried Positions by Department  
Last Nine Fiscal Years

Department	Fiscal Year				
	2015	2014	2013	2012	2011
Administrative Services - Finance	30.27	35.27	31.05	34.05	35.05
City Attorney	17.21	18.26	18.16	20.16	20.16
City Clerk	6.00	7.00	7.00	10.00	10.00
City Treasurer	5.00	5.00	5.00	5.00	5.00
Community Development	90.54	100.10	98.24	135.99	-
Community Development & Housing	-	-	-	-	-
Community Planning	-	-	-	-	85.01
Community Redevelopment & Housing	-	-	-	-	50.48
Community Services & Parks	97.38	105.37	107.70	158.38	165.05
Development Services	-	-	-	-	-
Fire					
Sworn	163.00	157.00	168.00	177.00	179.00
Civilians	42.00	42.00	43.25	47.00	46.00
Glendale Water & Power	312.00	315.00	330.00	415.50	408.00
Human Resources	18.85	20.85	20.85	27.85	28.00
Information Services	40.00	50.00	47.75	52.00	50.00
Library, Arts & Culture	45.00	50.00	50.00	59.00	61.00
Management Services	30.70	31.20	27.00	32.82	30.00
Parks, Recreation & Community Services	-	-	-	-	-
Planning	-	-	-	-	-
Police					
Sworn	241.10	252.60	252.60	253.60	255.10
Civilians	99.00	99.00	99.00	105.00	107.00
Public Works	281.95	299.35	298.40	340.65	354.15
<b>Total</b>	<b>1,520.00</b>	<b>1,588.00</b>	<b>1,604.00</b>	<b>1,874.00</b>	<b>1,889.00</b>

Notes:

- (1) Administrative Services Department includes data for Purchasing.
- (2) Prior to FY2009, Human Resources was part of Administrative Services.
- (3) Prior to FY2010, Graphics was part of the Administrative Services Department. As of July 1, 2009 Graphics is part of Management Services.
- (4) As of FY2011, central support staff (e.g. Administrative Services, City Attorney, Human Resources) that were charged to other funds were shifted back to their home departments and included in the citywide cost allocation plan.
- (5) The data in FY2011 reflects realignment and renaming of Planning, Development Services, Parks, Recreation and Community Services, and Community Development and Housing.
- (6) The data in FY2012 reflects the renaming of Community Planning and Community Redevelopment and Housing into Community Development.
- (7) Effective FY2012, the position count in Management Services includes the five (5) Councilmembers.
- (8) Effective FY2013, the position count in Community Services & Parks includes three (3) unclassified budgeted positions.
- (9) FY2013 position count was adjusted per balancing strategies.
- (10) Effective FY2014, the position count in Community Development includes one (1) unclassified budgeted position.
- (11) FY2015 position count adjusted to reflect revised position counts after retirement/separation incentive.
- (12) Data prior to FY2007 are not available.

Source: City's Budget book.

Not covered by independent auditors' report

(Continued)

Schedule 18

**CITY OF GLENDALE**

Authorized Salaried Positions by Department  
Last Nine Fiscal Years

Department	Fiscal Year			
	2010	2009	2008	2007
Administrative Services - Finance	31.90	43.40	73.90	72.90
City Attorney	12.30	10.80	14.30	12.50
City Clerk	10.00	10.00	11.00	11.00
City Treasurer	5.00	5.00	5.00	5.00
Community Development	-	-	-	-
Community Development & Housing	102.47	103.63	107.63	115.11
Community Planning	-	-	-	-
Community Redevelopment & Housing	-	-	-	-
Community Services & Parks	-	-	-	-
Development Services	18.23	18.23	18.23	17.25
Fire				
Sworn	185.00	187.00	192.00	192.00
Civilians	45.00	49.00	51.00	52.00
Glendale Water & Power	416.15	426.15	426.15	425.50
Human Resources	31.00	31.00	-	-
Information Services	42.00	45.00	47.00	50.00
Library, Arts & Culture	64.00	65.00	65.00	66.00
Management Services	31.00	26.00	26.00	26.00
Parks, Recreation & Community Services	128.00	134.00	140.00	130.00
Planning	26.95	27.95	28.95	28.00
Police				
Sworn	255.10	258.10	269.70	267.70
Civilians	108.00	120.00	120.00	125.00
Public Works	391.90	381.74	390.14	378.04
<b>Total</b>	<u>1,904.00</u>	<u>1,942.00</u>	<u>1,986.00</u>	<u>1,974.00</u>

Notes:

- (1) Administrative Services Department includes data for Purchasing.
- (2) Prior to FY2009, Human Resources was part of Administrative Services.
- (3) Prior to FY2010, Graphics was part of the Administrative Services Department. As of July 1, 2009 Graphics is part of Management Services.
- (4) As of FY2011, central support staff (e.g. Administrative Services, City Attorney, Human Resources) that were charged to other funds were shifted back to their home departments and included in the citywide cost allocation plan.
- (5) The data in FY2011 reflects realignment and renaming of Planning, Development Services, Parks, Recreation and Community Services, and Community Development and Housing.
- (6) The data in FY2012 reflects the renaming of Community Planning and Community Redevelopment and Housing into Community Development.
- (7) Effective FY2012, the position count in Management Services includes the five (5) Councilmembers.
- (8) Effective FY2013, the position count in Community Services & Parks includes three (3) unclassified budgeted positions.
- (9) FY2013 position count was adjusted per balancing strategies.
- (10) Effective FY2014, the position count in Community Development includes one (1) unclassified budgeted position.
- (11) FY2015 position count adjusted to reflect revised position counts after retirement/separation incentive.
- (12) Data prior to FY2007 are not available.

Source: City's Budget book.

Not covered by independent auditors' report

Schedule 19  
**CITY OF GLENDALE**  
 Operations Indicators by Function/Program  
 Last Ten Fiscal Years

Function/Program	Fiscal Year				
	2015	2014	2013	2012	2011
<b>Police</b>					
Physical arrests	5,515	5,768	5,886	5,829	5,652
Parking violations	69,376	71,958	72,879	74,572	81,843
Traffic violations	15,747 (1)	20,076	17,197	18,566	25,667
<b>Fire</b>					
Emergency responses	18,798	17,825	17,253	16,591	15,447
Fires extinguished	290 (2)	393	382	372	349
<b>Refuse collection</b>					
Refuse collected (tons per day)	195 (3)	188	185	184 (4)	195
Recyclables collected (tons per day)	30	30	29	29	31
Inert waste recycling (tons per year)					
Brand Park landfill	- (5)	- (5)	3,607 (6)	3,545 (6)	2,500 (6)
Public Works	2,182 (7)	2,923	-	-	-
Glendale Water and Power	1,281 (8)	1,829	-	-	-
<b>Other public works</b>					
Street resurfacing (miles)	6.07 (9)	2.70 (9)	6.60 (9)	5.85 (9)	5.56 (9)
Street reconstructing (miles)	0.03 (10)	- (10)	- (10)	0.68	0.70
Potholes repaired (square feet per year)	14,553 (11)	10,909 (11)	16,592	21,962	21,012
<b>Library</b>					
Volumes in collections	521,389	571,942	619,871	643,598	688,818
Total volumes borrowed	1,310,873 (12)	1,069,695	1,114,987	1,179,964	1,290,945

Notes:

- (1) In FY2015, there were fewer resources available for law enforcement due to training, special events, and other priority assignments that contributed to the decrease in traffic violations.
- (2) In FY2015, fire prevention efforts have contributed to the decrease in fires extinguished.
- (3) There has been no operational changes in Integrated Waste Management Division; therefore the increase in tons of refuse collected is due to external factors. The uptick in regional economic recovery and consumer confidence has led to this volume growth, bringing the City back to 2011 collection tonnage. However, the City is still 23% below the nine year average, indicating the success of the Public Works Department's robust recycling programs that are offered to residential and commercial customers for free.
- (4) Decrease in number of tons disposed is due to regional economic slow down and free recycling offered to residential and commercial accounts.
- (5) Since Brand Park Landfill has officially closed, each department has a contract with private haulers to dispose of citywide inert wastes.
- (6) Some inert wastes were diverted to an outside recycling company rather than using Brand Landfill.
- (7) In FY2015, the Public Works Department street maintenance crews concentrated their efforts on small asphalt overlay projects to repair streets instead of inert waste recycling.
- (8) The reduction in tonnage of inert waste recycling is the result of GWP, Electric section not having an underground construction crew to perform excavation work during FY2015. Also, the Water section construction is dependent on either capital projects and/or main breaks. There was a decrease in total number of main breaks compared to FY2014.
- (9) More street resurfacing was done from FY2010 to FY2013 than in prior years in an effort to take advantage of the low street resurfacing costs resulting from the economic downturn. In FY2014, the Public Works Department concentrated on other safety improvements such as railroad crossings and traffic signal improvement and significant sewer repair and reconstruction projects. In FY2015, the Public Works Department completed major infrastructure improvement projects that included road rehabilitation and resurfacing of major arterials in the City.
- (10) The Public Works Department focused its efforts on street resurfacing in lieu of street reconstruction and other capital improvement projects noted above in Note (9).
- (11) Reductions in street maintenance staffing and injuries have contributed to lower number of production in potholes repaired. During FY2015, Maintenance Services crews concentrated their efforts on repairing potholes as an effective measure of maintaining our streets infrastructure and responding to greater community need for well-maintained streets.
- (12) Data from May 18, 2015 - June 30, 2015 was unavailable, instead estimates were used. In FY2015, the reshelves are counted in the total volumes borrowed, and the number was not included in prior years. Reshelves are books that are removed from the shelf by the patron, and then found elsewhere in the library.

Sources: Various city departments

Not covered by independent auditors' report

(Continued)



Schedule 19  
**CITY OF GLENDALE**  
 Operations Indicators by Function/Program  
 Last Ten Fiscal Years

Function/Program	Fiscal Year				
	2015	2014	2013	2012	2011
<b>Electric</b>					
Average daily consumption (MWH)	2,959	2,907	3,090	2,998	2,878
Electricity generated (MWH)	918,314	905,560	794,248	846,637	928,682
Electricity purchased (MWH)	1,131,229	999,932	769,224 (1)	1,289,843	1,195,972 (1)
Electricity sold - Retail (MWH)	1,080,077	1,061,028	1,127,696	1,094,194	1,050,450
Electricity sold - Wholesale (MWH)	686,784	683,179	297,254 (1)	897,830	884,686 (1)
Peak demand (MW)	337	317	311	316	336
<b>Water</b>					
Average daily consumption (millions of gallons)	23	24	25	23	21
Water mains breaks	12	20	10	14	10
Water purchased (AF)	17,045	20,341	18,761	17,319	16,959
Water sold (AF)	25,175	26,049	29,003	26,809	24,796
<b>Wastewater</b>					
Average daily sewage treatment (millions of gallons)	15	15	15	15	20
<b>Transit</b>					
Total route miles	741,287 (2)	735,827 (2)	731,036 (2)	822,432 (2)	880,655 (2)
Passengers	1,884,454 (3)	1,727,931 (3)	1,888,016 (3)	2,543,532 (3)	2,724,121
<b>Parks and recreation</b>					
Athletic field permits issued	3,485 (4)	682	614	682 (5)	917
Community center admissions	5,643 (6)	3,891	3,425	3,194	2,360

Notes:

- (1) The increases in the purchases and sales of MWHs correlates to the increase in wholesale revenue and sales to other utility revenue of approximately \$27.5 million. In FY2013, reductions in the purchases and sales of MWHs correlates to the decrease in wholesale revenue and sales to other utility revenue.
- (2) Route miles vary every year depending on the day of the week holiday service operates.
- (3) Reduced student enrollment and sustained unemployment have contributed to the decrease in the number of passengers from the previous year. In FY2015, the upturn in the economy has contributed to an increase in student and commuter ridership.
- (4) The significant increase in the number of permits issued in FY2015 is due to several factors: duplicate permits resulting from parallel testing of the new permit system for a period of time, change in the permit issuance process, and a change in the reporting capabilities between the two systems. Community Services & Parks upgraded the permitting and registration system from Safari to RecTrac in March 2015. The game permits were issued separately from practice permits in FY2015, allowing accurate tracking for the purpose of the permits. This means a large number of permit holders received twice as many permits as in previous years.
- (5) Prior to FY2012, separate permits were issued for practices vs. games. Starting FY2012, practices and games were covered under the same permit for effective staff management. One permit covered multiple facilities and multiple days/weeks/months of use.
- (6) Community center admissions is based on an unduplicated count of activity cards sold.

Sources: Various city departments

Not covered by independent auditors' report

Schedule 19  
**CITY OF GLENDALE**  
 Operations Indicators by Function/Program  
 Last Ten Fiscal Years

<u>Function/Program</u>	<u>Fiscal Year</u>				
	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
Police					
Physical arrests	5,857	6,405	6,254	6,717	7,087
Parking violations	87,621	83,706	89,700	87,971	80,374
Traffic violations	23,990	26,149	22,059	20,199	22,253
Fire					
Emergency responses	15,424	14,923	15,253	14,906	14,759
Fires extinguished	333	420	442	456	465
Refuse collection					
Refuse collected (tons per day)	197	279	283	289	299
Recyclables collected (tons per day)	32	48	51	140	135
Inert waste recycling - Brand Park landfill (tons per year)	3,000 (1)	3,000 (1)	3,000 (1)	6,500	10,500
Other public works					
Street resurfacing (miles)	5.30 (2)	1.62	0.42	1.36	3.47
Street reconstructing (miles)	0.50	0.13	0.91	0.82	2.97
Potholes repaired (square feet per year)	16,449	11,800	16,683	9,886	10,057
Library					
Volumes in collections	701,928	718,879	722,790	761,314	770,784
Total volumes borrowed	1,312,743	1,236,950	1,185,385	1,088,286	1,075,073

Notes:

- (1) Some inert wastes were diverted to an outside recycling company rather than using Brand Landfill.
- (2) More street resurfacing was done from FY2010 to FY2013 than in prior years in an effort to take advantage of the low street resurfacing costs resulting from the economic downturn. In FY2014, the Public Works Department concentrated on other safety improvements such as railroad crossings and traffic signal improvement and significant sewer repair and reconstruction projects. In FY2015, the Public Works Department completed major infrastructure improvement projects that included road rehabilitation and resurfacing of major arterials in the City.

Sources: Various city departments

Not covered by independent auditors' report

Schedule 19  
**CITY OF GLENDALE**  
 Operations Indicators by Function/Program  
 Last Ten Fiscal Years

<u>Function/Program</u>	<u>Fiscal Year</u>				
	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
<b>Electric</b>					
Average daily consumption (MWH)	3,020	3,154	3,180	3,142	3,130
Electricity generated (MWH)	960,061	940,051	1,007,011	1,025,235	887,263
Electricity purchased (MWH)	451,545	533,258	583,906	490,592	626,304
Electricity sold - Retail (MWH)	1,102,310	1,151,391	1,160,566	1,146,828	1,142,582
Electricity sold - Wholesale (MWH)	185,665	204,828	250,391	241,092	261,454
Peak demand (MW)	300	299	333	336	313
<b>Water</b>					
Average daily consumption (millions of gallons)	22	25	26	28	27
Water mains breaks	8	12	18	12	11
Water purchased (AF)	16,535	20,873	21,705	23,643	22,239
Water sold (AF)	25,489	29,465	30,691	31,889	29,907
<b>Wastewater</b>					
Average daily sewage treatment (millions of gallons)	20	17	17	17	17
<b>Transit</b>					
Total route miles	866,901 <sup>(1)</sup>	889,819 <sup>(1)</sup>	880,991 <sup>(1)</sup>	871,430 <sup>(1)</sup>	816,240 <sup>(1)</sup>
Passengers	2,574,396	2,260,263	2,152,200	2,271,548	2,273,843
<b>Parks and recreation</b>					
Athletic field permits issued	930	1,054	873	648	7,114 <sup>(2)</sup>
Community center admissions	1,114	1,229	1,192	1,797	1,236

Notes:

- (1) Route miles vary every year depending on the day of the week holiday service operates.
- (2) Beginning January 2007, Parks department started using the Safari system to issue permits, which issues one permit for one participant for multiple events. The old system issues one permit for one participant for one event, so the number of permits issued is more in FY2006.

Sources: Various city departments

Not covered by independent auditors' report

## Schedule 20

**CITY OF GLENDALE**Capital Asset Statistics by Function/Program  
Last Ten Fiscal Years

<u>Function/Program</u>	<u>Fiscal Year</u>				
	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Police</b>					
Stations	3 (1)	2 (1)	2 (1)	2 (1)	2 (1)
Patrol units	63	61	62	74	70
Helicopters	2.0 (2)	1.5 (2)	1.5 (2)	1.5 (2)	1.5 (2)
Motorcycles	25	24	27	23	25
<b>Fire</b>					
Stations	9	9	9	9	9
<b>Refuse collection</b>					
Collection trucks	48 (3)	49 (3)	50 (3)	48 (3)	50 (3)
<b>Other public works</b>					
Streets (miles)	350	350	350	350	350
Traffic signals	234	234	234	234	233
<b>Parks and recreation</b>					
Open space acres	5,034	5,034	5,034	5,034	5,034
Developed parkland acres	286	286 (7)	286 (6)	282	281
Parks and other facilities	43	43 (7)	42 (6)	41 (4)	39
Community centers	4	4	4	4 (4)	8
Baseball/softball diamonds	16	16	16	16	16
Soccer/football fields	3	3	3	3	3
Golf course	1	1	1	1	1
Community pool	1	1	1	1	1

## Notes:

- (1) There is one main facility located at 131 N. Isabel and one substation located at the Glendale Galleria. In FY2015, the Montrose Substation was added.
- (2) Since May 14, 2007, three helicopters have been shared with the City of Burbank. As of June 30, 2015, a retired helicopter has not been sold.
- (3) This number does not include the small bin trucks or light duty vehicles. In FY2015, two automatic side loaders trucks, and one super dump truck were taken off service.
- (4) Beginning FY2012, community buildings are not separately accounted for as community centers. They are included in the parks and facilities count as part of the park in which they reside.
- (5) This includes Los Angeles County and Caltrans storm drains within the city boundaries.
- (6) The Glendale Narrows Riverwalk Park project was completed in FY2013, which increased the park count to 42, and park acreage by 3.94 acres (285.56 in total acres).
- (7) The Maryland Avenue Park project was completed in FY2014, which increased the park count to 43, and park acreage by 0.48 acres (286.04 in total acres).

Sources: Various city departments

Not covered by independent auditors' report

(Continued)

## Schedule 20

**CITY OF GLENDALE**

## Capital Asset Statistics by Function/Program

## Last Ten Fiscal Years

Function/Program	Fiscal Year				
	2015	2014	2013	2012	2011
<b>Library</b>					
Branches	8	8	8	8	8
<b>Electric</b>					
Number of electric meters	86,782	86,012	85,629	85,358	84,962
Number of streetlights	11,207	11,192	10,740	10,735	10,725
Grayson power plant capacity (MW)	260	260	260	260	260
<b>Water</b>					
Number of water meters	33,976	33,900	33,801	33,744	33,374
Water mains (miles)	398	397	397	397	397
Fire hydrants	3,164	3,149	3,146	3,134	3,134
Storage capacity (millions of gallons)	184	184	184	184	184
<b>Wastewater</b>					
Storm catch basin	3,686 (5)	3,686 (5)	3,686 (5)	3,686 (5)	3,686 (5)
Sanitary sewers (miles)	360	360	360	360	360
LAGWRP Treatment capacity (millions of gallons)	20	20	20	20	20
<b>Transit</b>					
Buses	34	34	34	34	34

## Notes:

- (1) There is one main facility located at 131 N. Isabel and one substation located at the Glendale Galleria. In FY2015, the Montrose Substation was added.
- (2) Since May 14, 2007, three helicopters have been shared with the City of Burbank. As of June 30, 2015, a retired helicopter has not been sold.
- (3) This number does not include the small bin trucks or light duty vehicles. In FY2015, two automatic side loaders trucks, and one super dump truck were taken off service.
- (4) Beginning FY2012, community buildings are not separately accounted for as community centers. They are included in the parks and facilities count as part of the park in which they reside.
- (5) This includes Los Angeles County and Caltrans storm drains within the city boundaries.
- (6) The Glendale Narrows Riverwalk Park project was completed in FY2013, which increased the park count to 42, and park acreage by 3.94 acres (285.56 in total acres).
- (7) The Maryland Avenue Park project was completed in FY2014, which increased the park count to 43, and park acreage by 0.48 acres (286.04 in total acres).

Sources: Various city departments

Not covered by independent auditors' report

(Continued)

## Schedule 20

**CITY OF GLENDALE**

## Capital Asset Statistics by Function/Program

## Last Ten Fiscal Years

<u>Function/Program</u>	<u>Fiscal Year</u>				
	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
<b>Police</b>					
Stations	2 (1)	2 (1)	2 (1)	2 (1)	2 (1)
Patrol units	70	64	68	69	71
Helicopters	1.5 (2)	1.5 (2)	1.5 (2)	2.0	2.0
Motorcycles	25	26	24	26	24
<b>Fire</b>					
Stations	9	9	9	9	9
<b>Refuse collection</b>					
Collection trucks	50 (3)	46 (3)	46 (3)	45 (3)	44 (3)
<b>Other public works</b>					
Streets (miles)	350	350	350	350	350
Traffic signals	233	226	232	229	225
<b>Parks and recreation</b>					
Open space acres	5,029	5,020	5,020	5,020	5,020
Developed parkland acres	281	280	275	274	274
Parks and other facilities	39	39	39	37	37
Community centers	8	8	8	8	8
Baseball/softball diamonds	16	16	16	16	16
Soccer/football fields	3	3	3	3	3
Golf course	1	1	1	1	1

## Notes:

- (1) There is one main facility located at 131 N. Isabel and one substation located at the Glendale Galleria. In FY2015, the Montrose Substation was added.
- (2) Since May 14, 2007, three helicopters have been shared with the City of Burbank. As of June 30, 2015, a retired helicopter has not been sold.
- (3) This number does not include the small bin trucks or light duty vehicles. In FY2015, two automatic side loaders trucks, and one super dump truck were taken off service.
- (4) Beginning FY2012, community buildings are not separately accounted for as community centers. They are included in the parks and facilities count as part of the park in which they reside.
- (5) This includes Los Angeles County and Caltrans storm drains within the city boundaries.
- (6) The Glendale Narrows Riverwalk Park project was completed in FY2013, which increased the park count to 42, and park acreage by 3.94 acres (285.56 in total acres).
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Sources: Various city departments

Not covered by independent auditors' report

Schedule 20

**CITY OF GLENDALE**

Capital Asset Statistics by Function/Program

Last Ten Fiscal Years

<u>Function/Program</u>	<u>Fiscal Year</u>				
	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
<b>Library</b>					
Branches	8	8	8	7	7
<b>Electric</b>					
Number of electric meters	84,800	84,554	84,167	83,644	83,433
Number of streetlights	10,714	10,692	10,622	11,117	10,210
Grayson power plant capacity (MW)	260	260	249	249	249
<b>Water</b>					
Number of water meters	33,509	33,407	33,173	33,120	32,995
Water mains (miles)	397	397	397	397	397
Fire hydrants	3,133	3,072	2,970	2,950	2,950
Storage capacity (millions of gallons)	185	185	185	185	185
<b>Wastewater</b>					
Storm catch basin	3,679	3,679	3,679	3,679	3,679
Sanitary sewers (miles)	360	360	360	360	360
LAGWRP Treatment capacity (millions of gallons)	20	20	20	20	20
<b>Transit</b>					
Buses	34	34	34	34	34

Notes:

- (1) There is one main facility located at 131 N. Isabel and one substation located at the Glendale Galleria. In FY2015, the Montrose Substation was added.
- (2) Since May 14, 2007, three helicopters have been shared with the City of Burbank. As of June 30, 2015, a retired helicopter has not been sold.
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Sources: Various city departments

Not covered by independent auditors' report

Schedule 21  
**CITY OF GLENDALE**  
Schedule of Credits

Robert Elliot, CPA, Director of Finance

General Overview  
Letter of Transmittal

Michele Flynn, CPA, CIA, CGAP, Assistant Director of Finance

General Overview

Lily Fang, Finance Administrator

General Overview

Artak Khachatryan, Financial Applications Manager

PeopleSoft Nvision Report Writing

Shu-Jun Li, Accounting Manager

General Overview  
Management's Discussion & Analysis  
Financial Statements  
Notes to Financial Statements  
Pension and OPEB Reporting

Theresa Clark, Accounting Supervisor  
Rima Dagbashyan, Accountant II  
Ruzanna Garibyan, Accountant I  
Brandy Wu, Accountant I

Section tasks:  
Management's Discussion & Analysis  
Financial Statements  
Notes to Financial Statements  
Cover Design  
Fixed Assets Reporting  
Glendale Successor Agency Reporting  
Loans Receivable Reporting  
Statistical Section

Alwin De Leon, Accounting Supervisor  
Vanik Darabedian, Accountant II  
Liza Jue, Accountant II  
Juan Ruiz, Accountant I

Section tasks:  
Management's Discussion & Analysis  
Financial Statements  
Notes to Financial Statements  
Cash Reporting  
Debt Reporting  
Glendale Water & Power Reporting  
Internal Service Funds Reporting  
Single Audit

David Davis, CPA, Utility Finance Manager  
Tim Hsu, Senior Utility Financial Analyst

Glendale Water & Power Notes

Eileen Donahue, Internal Audit Manager

General Overview

Thomas Lorenz, Director of Communications and Community Relations  
Tamar Sadd, Community Outreach Assistant  
Dean Lopez, Senior Graphics Illustrator  
Douglas Alvarez, Graphics Illustrator  
Roberto Perez, Office Specialist I  
Awinda Matos, Duplicating Machine Operator

Cover Design and Printing





Comprehensive Annual Financial Report



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